

## Appendix J: Implementation Plan

Each chapter of the Core Plan includes a set of policies (goals, strategies, and actions) to guide the City, residents, and partners with achieving the community's vision. The following proposed implementation plan includes priority strategies that would be City-led. In the Core Plan, these are the strategies identified with the priority icon (⚡). Priorities were selected based on community input, feedback from City staff, leadership, boards, and commissions, review of the 2008 and 2018 Comprehensive Plans and other relevant plans, reports, and City actions (e.g., City Council-adopted Capital Improvement Project list). Proposed action plans have varying specificity based on available data; for example, the cost of implementation is not available for all actions. These details will be revisited as the plan is implemented.

The following action plans provide broad guidance to support implementation of the comprehensive plan and should be considered working drafts subject to change. For example, many cost estimates are drawn from the City's FY26 Capital Improvement Plan (CIP) and reflect priorities at the time of adoption. The CIP is updated annually, and project costs and priorities may shift over time. Any proposed actions that require budget commitments or code changes will be further considered by the City Council for formal action and/or approval. As such, this implementation plan and proposed actions should not be considered a formal mandate to fully implement and/or fund all proposed City-led strategies and/or actions.

To support implementation, City staff, boards, and commissions will collaboratively prepare annual work plans based on the action plans. Annual work plans will consider existing and anticipated resources and will provide potential direction to City leadership and staff. As part of this annual work planning process, City departments will present on Comprehensive Plan accomplishments and proposed priorities to the City Council each year. The Community Development Department will create a website with tracking information for annual reporting of implementation progress.

### Key to Icons in the Plan

⚡: **CAPITAL**. This action features a potential capital project (including those in planning and feasibility stages).

\*: **CODE**. This action recommends a specific code revision.

◆: **2018**. This action is adapted/carried over from the 2018 comprehensive plan.

## Action Plan Tables

### How are the action plans organized?

**Strategy:** Priority strategy; these are found in all chapters.

#### Actions:

Near-term steps the City and can take to move a strategy forward.

#### Who:

Staff, committees, and partners who will lead and support implementation, in alphabetical order. Most actions will require collaboration to be successful.

#### Estimated Costs:

Projected costs to implement the action over the next twenty years, when known.

#### Potential Resources:

Potential funding sources to support implementation. The back of this appendix includes a reference list of lettered funding sources.

**Target Timeframe:** Approximate timeframe to complete the action, based on adoption date:

- Ongoing = no end date
- Short = 1-2 years
- Medium = 3-5 years
- Long = more than 5 years

## Land Use and Environment Action Plan

See Appendix A for a list of acronyms.

**Funding Land Use and Environment Priorities:** To support implementation of strategies and actions in this section, see potential funding opportunities A, B, C, F, G, K, S, X, Z.

**Icon Key:** ✂ Capital Project | \* Code Revision | ◆ Action Carried Over from 2018 Comprehensive Plan

### Strategy 1. Implement a Future Land Use Map that guides decisions about land use and growth.

Note: Actions associated with this strategy are encompassed in Land Use and Environment Strategy 2.

### Strategy 2. Implement zoning reforms to support sustainable growth and attainable housing development.

Action	Who	Estimated Costs	Target Timeframe
a. Prioritize zoning reforms that expand housing choice, including support for higher-density and mixed-use development, infill, and housing types such as ADUs, townhomes, and modular homes. *	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)
b. Create zoning tools like form-based codes and flexible use standards that accommodate evolving land uses and building types. *	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)
c. Create consistent design and infrastructure standards that reflect neighborhood character and support multi-modal access. * ◆	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)
d. Align development regulations with community service availability, promoting growth in areas already served by schools, utilities, and other key services. *	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)
e. Simplify and clarify the development approval process and related staff procedures. * ◆	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)
f. Improve enforcement and reporting procedures to address development-related health and safety issues, within scope of zoning and permitting authority. *	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)

Action	Who	Estimated Costs	Target Timeframe
g. Gauge community and stakeholder support for zoning and policy tools that expand housing options, such as density bonuses, parking requirement adjustments, and other potential incentives for affordable and long-term housing development.	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)
h. Modify zoning and permitting tools to support small business growth and economic resilience, including consideration for locally owned and emerging industries. *	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)

**Strategy 3. Strategically align development regulations with natural hazard risks and land suitability to support safe, resilient, and responsible growth.**

Action	Who	Estimated Costs	Target Timeframe
a. Use the City of Homer Hazard Mitigation Plan to inform updates to zoning and development codes, ensuring land use decisions reflect the latest risk assessments. *	City Administration, Community Development Department, Planning Commission	Undetermined	Medium (3-5 years)
b. Clarify zoning procedures and criteria for rezoning reviews to ensure consistency with the comprehensive plan and hazard mitigation goals. *	City Administration, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)
c. Update development standards for steep slopes, drainageways, and sensitive sites to manage grading, erosion, runoff, and vegetation clearing. Encourage the use of green infrastructure and site-responsive design solutions to improve drainage and reduce hazard exposure. * ◆	City Administration, Community Development Department, Planning Commission, Public Works Department	Undetermined	Short (1-2 years)
d. Strengthen stormwater and erosion control provisions in City code, incorporating green infrastructure techniques—such as vegetated buffers and infiltration features—to reduce coastal bluff erosion and other site-based hazards. *◆	City Administration, Community Development Department, Planning Commission, Public Works Department	Undetermined	Short (1-2 years)
e. Improve coordination between subdivision design standards and site-level review to ensure hazard mitigation measures carry through from platting to construction. *	City Administration, Community Development Department, Planning Commission, Public Works Department	Undetermined	Short (1-2 years)
f. Consider expanding the range of conditions that may be applied to Conditional Use Permits to address riparian protection, soil stability, wetland preservation, and related site concerns. *	City Administration, Community Development Department, Planning Commission, Public Works Department	Undetermined	Short (1-2 years)

**Strategy 4. Protect and enhance green space in Homer to support habitat connectivity, recreational access, and community well-being.**

Action	Who	Estimated Costs	Target Timeframe
a. Complete priority upgrades to existing City parks, including Karen Hornaday Park, Bayview Park, and Jack Gist Park. ✘	Parks, Art, Recreation and Culture Advisory Commission, Public Works Department, City Council	Karen Hornaday: \$1.1M Jack Gist: \$840k Bayview: \$190k (all from FY26 CIP)	Medium (3-5 years)
b. Continue to improve existing trails and public access points to meet the needs of families, seniors, and residents and visitors with limited mobility. ✘	Parks, Art, Recreation and Culture Advisory Commission, Public Works Department	Undetermined	Ongoing
c. Enhance or improve safe public access to beaches at designated public access points as feasible. ✘	Parks, Art, Recreation and Culture Advisory Commission, Public Works Department	Undetermined	Ongoing
d. Develop and implement a Master Park and Recreation Plan to proactively guide park maintenance, upgrades, and future facility needs. ✘ ◆	City Administration, Parks, Art, Recreation and Culture Advisory Commission, Public Works Department	Undetermined	Medium (3-5 years)

## Public Facilities and Services Action Plan

See Appendix A for a list of acronyms.

**Funding Public Facilities and Services Priorities:** To support implementation of strategies and actions in this section, see potential funding opportunities B, G, I, K, M, N, O, P, Q, R, V, Y, Z.

**Icon Key:** ✘ Capital Project | ✱ Code Revision | ◆ Action Carried Over from 2018 Comprehensive Plan

### Strategy 1. Provide safe, year-round public facilities for residents of all ages and abilities.

Action	Who	Estimated Costs	Target Timeframe
a. Maintain the library as a thriving community space for learning and connecting, including assessing the library’s anticipated need for growth and improvements over the next decade and planning for upgrades. ✘	Library Advisory Board, Library Department, Information Technology Department	Remodel engineering study: \$75k (FY26 CIP)	Ongoing
b. Implement the 2023 City of Homer Americans with Disabilities Act (ADA) Transition Plan for Parks, Play Areas and Campgrounds and the Transition Plan for City Facilities to correct deficiencies and implement policies that increase accessibility of Homer’s public facilities and recreation spaces. Priority sites for upgrades include City Hall, Karen Hornaday Park, the Nick Dudiak Fishing Lagoon Accessible Ramp and Fishing Platform, and removing parking and pavement barriers at City facilities. ✘	ADA Advisory Board, Administration Department, Public Works Department, Port and Harbor Department	City Hall: \$1.1M Fishing Lagoon Ramp & Platform: \$770k Parking Barrier Removal: \$386k (all from FY26 CIP)	Medium (3-5 years)
c. Plan for and construct a new, multi-purpose community center in Homer’s downtown to serve the social, recreation, cultural, and educational needs of the Homer community. Preferred features include a general-purpose gymnasium, multi-purpose space for instructional programs, safe walking/running, dedicated space for youth, and possible emergency shelter. ✘	Administration Department, Parks, Art, Recreation and Culture Advisory Commission, City Council	~\$16.05M (FY26 CIP)	Medium (3-5 years)
d. Demolish the Homer Education and Recreation Complex (HERC) and identify opportunities for remediation of the site. ✘	Administration Department, City Council	Undetermined	Long (more than 5 years)
e. Consider and evaluate changing the City’s organizational structure to provide park facilities and recreation services by establishing a dedicated Parks and Recreation Department.	Administration Department, Finance Department, Public Works Department	Undetermined	Medium (3-5 years)

Action	Who	Estimated Costs	Target Timeframe
f. Ensure that City facilities are sufficient to support events that draw visitors such as festivals and activities (e.g., clean restrooms on the Spit, RV dump stations, adequate trash collection, etc.). ✘	Administration Department, Parks, Art, Recreation and Culture Advisory Commission, Public Works Department	Undetermined	Ongoing
g. Update the Homer Airport Terminal to address deferred maintenance and improve accessibility. ✘	Public Works Department, Administration Department, City Council	\$1.3 M for initial repairs and renovations (FY26 CIP)	Medium (3-5 years)

**Strategy 2. Continue to provide high-quality water and sewer services within the City to meet current and anticipated demands.**

Action	Who	Estimated Costs	Target Timeframe
a. Update the 2006 Water and Sewer Master Plan.	Administration Department, Public Works Department	Undetermined	Medium (3-5 years)
b. Continue to build, upgrade, and replace water and wastewater infrastructure to meet industry standards, changing regulatory requirements, and replace aging systems. ◆ ✘	Public Works Department	\$707k for wastewater treatment plant improvements \$10.4 M for water storage and distribution improvements (FY26 CIP)	Ongoing
c. Maintain the water and sewer Capital Asset Repair and Maintenance Allowance (CARMA) funds for repair and replacement of facilities that serve existing customers.	Finance Department, Public Works Department, City Council	Undetermined	Ongoing
d. Use the Homer Accelerated Water and Sewer Program (HAWSP) to fund the design and construction of facilities that support new and existing customers.	Finance Department, Public Works Department	Undetermined	Ongoing
e. Continue to limit and manage development in the Bridge Creek Watershed Protection District to maintain its suitability as a drinking water source.	Community Development Department, Public Works Department	Undetermined	Ongoing

**Strategy 3. Maintain and improve Port and Harbor infrastructure.**

Action	Who	Estimated Costs	Target Timeframe
a. Develop a long-range Port and Harbor Management Plan that considers the environmental and economic significance of the Spit, the impacts of climate change, and natural hazards like earthquakes, tsunamis, and erosion.	Port and Harbor Advisory Commission, Port and Harbor Department	Erosion Mitigation: \$4M (FY26 CIP)	Medium (3-5 years)
b. Maintain infrastructure to maximize longevity and ensure safety of users. ✘	Port and Harbor Advisory Commission, Port and Harbor Department	Undetermined	Ongoing
c. Maintain and promote Homer’s status as a “working waterfront” by being a partner for the Alaska Marine Highway System, the U.S. Coast Guard, commercial operations, and other state and federal partners.	Port and Harbor Advisory Commission, Port and Harbor Department	Undetermined	Ongoing
d. Plan for and construct a large vessel haul out facility. ✘	Port and Harbor Advisory Commission, Port and Harbor Department	\$5.3 M (from FY26 CIP)	Long (more than 5 years)
e. Consider opportunities to integrate complementary marine industrial and tourism uses, for example by constructing walking paths and viewing platforms that would allow visitors to observe aspects of the marine trades that they may not be able to see elsewhere. ✘	Port and Harbor Advisory Commission, Port and Harbor Department	Undetermined	Ongoing

**Strategy 4. Develop new facilities to support access and safety on the Homer Spit.**

Action	Who	Estimated Costs	Target Timeframe
a. Support the harbor expansion and related infrastructure, including environmental review, geotechnical studies, and funding strategies to align with public safety, traffic, and parking objectives on the Spit. ✘	Port and Harbor Department, Community Development Department, Port and Harbor Advisory Commission, City Administration, City Council	\$278 mil (FY26 CIP)	Long (5+ years)

Action	Who	Estimated Costs	Target Timeframe
b. Develop new non-motorized infrastructure providing safe access to the harbor and improve the accessibility of existing infrastructure, including ADA improvements at the Fishing Hole. ✘	ADA Advisory Board, Port and Harbor Advisory Commission, Port and Harbor Department	Undetermined	Ongoing
c. Further develop parking at the base of the Spit, designate formal parking areas to minimize parking in unsuitable areas, and consider free seasonal shuttles and pay-to-park options in congested areas to reduce traffic. ✘	Port and Harbor Advisory Commission, Port and Harbor Department, City Council	Undetermined	Long (5+ years)
d. Evaluate the need for a new parking structure on the Spit that could also serve as a shelter-in-place location during tsunamis. ✘	Port and Harbor Advisory Commission, Port and Harbor Department	Undetermined	Long (5+ years)
e. Improve viewpoints for wildlife observation. ✘	Port and Harbor Advisory Commission, Port and Harbor Department, Public Works Department, Planning Commission, Parks, Art, Recreation and Culture Advisory Commission	Undetermined	Short (1-2 years)
f. Evaluate the uses of City-owned property on the Spit and ensure uses align with the needs and aesthetics of the area.	Port and Harbor Advisory Commission, Port and Harbor Department, Community Development Department, Planning Commission	Undetermined	Short (1-2 years)

## Housing Action Plan

See Appendix A for a list of acronyms.

**Funding Housing Priorities:** To support implementation of strategies and actions in this section, see potential funding opportunities B, G, L, U.

**Icon Key:** ✂ Capital Project | \* Code Revision | ◆ Action Carried Over from 2018 Comprehensive Plan

### Strategy 1. Implement zoning reforms to encourage attainable housing development for young people, families, seniors, and seasonal workers.

Note: Actions associated with this strategy are encompassed in Land Use and Environment Strategy 2.

### Strategy 2. Assess Homer’s housing needs and maintain data collection.

Action	Who	Estimated Costs	Target Timeframe
a. Conduct a Housing Needs Assessment to identify current and future housing needs, including types and numbers of units required to serve projected population growth and affordability ranges as well as support economic growth and industries.	Administration Department, Community Development Department, City Council	Undetermined	Short (1-2 years) Long (5+ years)
b. Complete a housing stock report and buildable lands inventory.	Administration Department, Community Development Department	Undetermined	Medium (3-5 years)
c. Evaluate the City’s land portfolio to identify any feasible opportunities for strategic dispositions.	Administration Department	Undetermined	Medium (3-5 years)
d. Update housing indicators annually to track housing issues, constraints, needs, and opportunities.	Administration Department, Community Development Department	Undetermined	Medium (3-5 years)
e. Monitor short-term rentals and their impact on the housing market.	Administration Department, Community Development Department, City Council	Undetermined	Medium (3-5 years)

## Economic Development Action Plan

See Appendix A for a list of acronyms.

**Funding Economic Development Priorities:** To support implementation of strategies and actions in this section, see potential funding opportunities A, B, D, E, G, I, M, N, O, P, Q, R, T, U, V, W, Y.

**Icon Key:** ✂ Capital Project | \* Code Revision | ◆ Action Carried Over from 2018 Comprehensive Plan

### Strategy 1. Invest in infrastructure that supports economic growth in key sectors.

Action	Who	Estimated Costs	Target Timeframe
a. Incentivize growth of the marine trades in Homer to expand services offered locally, create jobs, support fishing, increase the City’s taxbase, and reduce the need to travel to other areas of Alaska and the Pacific Northwest. ✂ *	Community Development Department, Planning Commission, Economic Development Commission, Port and Harbor Advisory Commission, Port and Harbor Department	Undetermined	Ongoing
b. Continue to develop the Homer Spit (the Spit) in a fiscally and environmentally responsible manner to provide opportunities for marine trades and tourism. ✂	Community Development Department, Planning Commission, Parks, Art, Recreation and Culture Advisory Commission, Economic Development Commission, Port and Harbor Advisory Commission, Port and Harbor Department	Undetermined	Ongoing

**Strategy 2. Celebrate Homer’s status as a vibrant hub for arts, culture, and community engagement.**

Action	Who	Estimated Costs	Target Timeframe
a. Update the Parks, Art, Recreation, and Culture Needs Assessment, and continue to expand City partnerships with other organizations and entities to implement recommendations.	Parks, Art, Recreation and Culture Advisory Commission Administration Department	Undetermined	Medium (3-5 years)
b. Support arts and culture installations and spaces in the community, including Homer’s museums and galleries and on the Spit. ✂	Economic Development Commission, Parks, Art, Recreation and Culture Advisory Commission,	Undetermined	Ongoing
c. Collaborate with citizen groups and nonprofit organizations to address community needs by providing limited technical assistance and the option to use City land or facilities at reduced rates. ◆	City Administration, City Council	Undetermined	Ongoing
d. Increase the presence of Alaska Native art, signage, and history around Homer.	Parks, Art, Recreation and Culture Advisory Commission, Public Works Department	Undetermined	Ongoing

## Transportation Action Plan

See Appendix A for a list of acronyms.

**Funding Transportation Priorities:** To support implementation of strategies and actions in this section, see potential funding opportunities A, B, C, F, G, K, S, X, Z.

**Icon Key:** ✂ Capital Project | \* Code Revision | ◆ Action Carried Over from 2018 Comprehensive Plan

### Strategy 1. Build or improve safe roadway and pathway access and connections to key locations.

Action	Who	Estimated Costs	Target Timeframe
a. Improve non-motorized connections to schools. ✂	Alaska Department of Transportation & Public Facilities, Community Development Department, Public Works Department, Kenai Peninsula Borough, Kenai Peninsula Borough School District	Undetermined	Varies
b. Implement recommendations in the Homer Wayfinding and Streetscape Plan. ✂ ◆	Alaska Department of Transportation & Public Facilities, Community Development Department, Public Works Department	\$278k (FY26 CIP)	Long (5+ years)

*Note: See the 2024 Homer Transportation Plan for related policies on the following topics: e-bike legislation, complete streets/all ages and abilities policy, traffic calming, bicycle safety campaign, parking study, neighborhood connectivity to schools, extension of the Homer All Ages and Abilities Pedestrian Pathway (HAPP) Loop, walking and biking infrastructure priorities, complete East-West connections.*

## Governance Action Plan

See Appendix A for a list of acronyms.

**Funding Governance Priorities:** The below policies are all internal and no funding sources have been identified to support implementation.

**Icon Key:** ✂ Capital Project | \* Code Revision | ◆ Action Carried Over from 2018 Comprehensive Plan

### Strategy 1. Develop a long-term fiscal plan that is proactive, sustainable, and responsive to short-term challenges and opportunities.

Action	Who	Estimated Costs	Target Timeframe
a. Establish a six-year budget framework to improve financial foresight and stability.	Administration Department, Finance Department	Undetermined	Medium (3-5 years)
b. Ensure the Capital Improvement Plan is tied to the six-year budget.	Administration Department, Finance Department	Undetermined	Medium (3-5 years)

### Strategy 2. Diversify revenue streams to reduce dependence on sales and property taxes.

Action	Who	Estimated Costs	Target Timeframe
a. Increase financial reserves to mitigate risks from economic downturns or unexpected expenditures.	Administration Department, City Council, Finance Department	Undetermined	Medium (3-5 years)
b. Leverage City-owned land for development that aligns with economic and housing goals.	City Council, Community Development Department, Planning Commission	Undetermined	Medium (3-5 years)
c. Explore the feasibility of taxation options.	Administration Department, City Council, Finance Department	Undetermined	Medium (3-5 years)
d. Use tools such as bonds, tax increment financing (TIF), Business Improvement District (BID) assessments, and other mechanisms to finance	Administration Department, City Council, Community	Undetermined	Medium (3-5 years)

Action	Who	Estimated Costs	Target Timeframe
infrastructure improvements and public amenities in designated redevelopment areas.	Development Department, Finance Department		
e. Offer property tax abatements (City-wide or targeted) to developers to incentivize investment in higher-density projects.	City Council, Community Development Department	Undetermined	Medium (3-5 years)
f. Expand fees for City services, such as permitting and recreational activities, to align costs with service use.	Administration Department, City Council, Public Works Department	Undetermined	Medium (3-5 years)
g. Support small business growth through targeted incentives to expand the local tax base.	City Council, Administration Department, Public Works Department	Undetermined	Medium (3-5 years)

## Sustainability and Resilience Action Plan

See Appendix A for a list of acronyms.

**Funding Sustainability and Resilience Priorities:** To support implementation of strategies and actions in this section, see potential funding opportunities A, B, C, E, F, G, H, I, J, K, Q, X.

**Icon Key:** ✘ Capital Project | \* Code Revision | ◆ Action Carried Over from 2018 Comprehensive Plan

### Strategy 1. Modernize City operations for long-term efficiency and resilience.

Action	Who	Estimated Costs	Target Timeframe
a. Incorporate sustainability (long-term resource stewardship) and resilience (ability to adapt and recover from disruptions) into the design and evaluation of all City plans, policies, and capital projects. *	All City boards, commissions, departments	Undetermined	Ongoing
b. Conduct energy audits of City facilities and operations on a 10-year basis to identify cost-saving opportunities and inform capital upgrades. ✘	Administration Department, Public Works Department	Undetermined	Medium (3-5 years)
c. Transition City facilities and assets to more efficient and lower-emission energy sources where feasible. ✘	Administration Department, Public Works Department	Undetermined	Medium (3-5 years)
d. Continue to seek grant funding and technical assistance for projects that restore ecological functions, reduce flood risk, or enhance long-term resilience.	Administration Department, Public Works Department	Undetermined	Ongoing
e. Explore the use of local or alternative building materials to reduce building costs and improve resilience.	Administration Department, Public Works Department	Undetermined	Medium (3-5 years)

### Strategy 2. Reduce risk from natural hazards through proactive siting and planning.

Action	Who	Estimated Costs	Target Timeframe
a. Relocate municipal buildings out of tsunami inundation zones where feasible and continue to consider hazard-prone or unsuitable areas in future development projects. ✘	Administration Department, Community Development Department, Public Works Department	\$11.4 M for Public Works facility (FY26 CIP)	Ongoing
b. Provide information and signage to educate residents and visitors about tsunami evacuation routes. ✘	Administration Department, Public Works Department	Undetermined	Ongoing

Action	Who	Estimated Costs	Target Timeframe
c. Incorporate landslide risk analysis into City planning using tools such as LiDAR mapping and geotechnical field assessments, with an emphasis on bluff areas most vulnerable to development and climate impacts. ✂	Community Development Department, Public Works Department	Undetermined	Medium (3-5 years)
d. Continue to implement the Homer Beach Policy and Management Plan, including enforcement of existing regulations, establishment of future regulations, and public education to ensure Homer’s beaches are maintained, preserved, protected, and enjoyed. ◆	Community Development Department, Planning Commission, Public Works Department, Parks, Art, Recreation and Culture Advisory Committee, Police Department, City Administration	Undetermined	Short (1-2 years)
e. Evaluate current bluff stability best practices in City infrastructure design standards, including guidance for street extensions, trails, utilities, and ROW projects near coastal or inland bluffs. Incorporate if needed.	Public Works Department	Undetermined	Long (5+ years)

**Strategy 3. Enhance natural drainage systems.**

Action	Who	Estimated Costs	Target Timeframe
a. Update and adopt the City’s Low-Impact Development Plan (also referred to as the Green Infrastructure – Stormwater Master Plan) to incorporate current data on erosion, water quality, and flooding. The updated plan should identify strategic opportunities for wetland preservation and enhancement as a form of natural stormwater management.	Community Development Department, Planning Commission, Public Works Department	Undetermined	Medium (3-5 years)
b. Continue to incorporate green infrastructure approaches (e.g., rain gardens, vegetated buffers, permeable surfaces) into City-led projects.	Public Works Department	Undetermined	Medium (3-5 years)
c. Continue to integrate wetlands, riparian areas, and other natural drainage features into the City’s capital planning, permitting review, and long-term infrastructure decisions.	Community Development Department, Planning Commission, Public Works Department	Undetermined	Short (1-2 years), Ongoing
d. Explore incentives, recognition programs, or voluntary guidelines that encourage sustainable development practices on private land.	Community Development Department, Planning Commission, Public Works Department	Undetermined	Medium (3-5 years) long

## Funding Opportunities to Support Implementation (alphabetically by name)

Below are potential funding opportunities to support implementation of the priorities in the comprehensive plan. The funding opportunities are referenced by letter in the “Potential Resources” columns in the action plan tables above. This list is intended to offer broad guidance for implementation. Details for each funding opportunity are likely to change over time, and some funding opportunities may not be renewed. At the time of plan development, the federal funding landscape is rapidly evolving, and these opportunities may no longer be available in the future. The list below was compiled prior to July 2025.

Each funding opportunity is summarized using the categories below:

- **Name:** The name of the funding opportunity, with a hyperlink to more information. Each funding opportunity was given a unique letter to use for reference in the action plan tables above.
- **Funder:** The agency or organization who funds the opportunity
- **Relevant Chapters:** The chapter(s) that are most relevant to the funding opportunity; when a chapter name is listed here, the funding opportunity is connected to one or more actions in the tables above.
- **Award Information:** Details regarding funding availability, minimum and maximum award amounts, estimated number of awards made annually, and other helpful insights. These numbers are subject to change and are based on most recent information; not all opportunities will have this level of detail.
- **Eligibility:** A description of who is eligible to apply for the grant (note: other entities not listed may also be eligible, check opportunity for further eligibility questions).
- **Description:** A summary of the purpose of the opportunity, including what types of projects/activities are eligible.
- **Due Date/Frequency:** The deadline for the funding opportunity and the typical frequency to apply based on past grant cycles.

### **A. Alaska State Capital Project Submission and Information System (CAPSIS)**

**Funder:** Alaska State Legislature; Must contact Alaska State Representatives to begin the process.

**Relevant Chapters:** Land Use and Environment, Public Facilities & Services, Housing, Economic Development, Transportation, Sustainability and Resilience

**Award Information:** Amounts range. Recent trail and recreation projects have received between \$1 and \$6 million.

**Eligibility:** State, locality, or Congressional district

**Description:** The Alaska State Capital Project Submission and Information System (CAPSIS) is the system that allows organizations to submit funding requests for capital projects to their legislators for consideration and approval.

**Due Date/Frequency:** Annual; Contact Homer State Representatives in the fall to begin process.

### **B. Coastal Program FY25**

**Relevant Chapters:** Land Use and Environment, Sustainability and Resilience

**Funder:** U.S. Dept. of the Interior (DOI), Fish and Wildlife Service (FWS)

**Eligibility:** City governments, Native American tribal governments & organizations, nonprofits

**Award Information:** Total Funding: \$6M; Award Ceiling: \$500K.

**Description:** The U.S. Fish and Wildlife Service (Service) Coastal Program is a community-based program that helps coastal areas with technical and financial support to address complex conservation challenges of priority coastal ecosystems. This support is mainly provided through cooperative agreements with conservation partners and landowners, including state and Tribal agencies. The goal is to restore and protect fish and wildlife habitats on both public and private lands. Coastal Program staff work with partners, stakeholders, and other Service programs in important areas for conservation. They set goals and priorities for habitat conservation in these focus areas. The program has specific lists of priority species and focus areas for each U.S. Fish and Wildlife Service region. Applicants seeking technical or financial assistance from the Coastal Program are required to contact a local Program office BEFORE developing or submitting an application. You can find this information in the current strategic plan at this link or by contacting your local Coastal Program office at this link. Projects are developed collaboratively by partners and Service field staff. All Coastal Program projects must align with the missions of the U.S. Department of the Interior, the U.S. Fish and Wildlife Service, and the Coastal Program. They are also based on sound biological principles and the best available science.

**Due Date/Frequency:** September 30, 2025.

### **C. Commercial Fishing Occupational Safety Training Project Grants**

**Funder:** U.S. Department of Health & Human Services, Centers for Disease Control and Prevention - ERA

**Relevant Chapters:** Economic Development

**Award Information:** Max: \$975,000; Min: \$250,000; Estimated Total Program Funding: \$3M; Expected # of Awards: 20.

**Eligibility:** Native American tribal organization or government, City governments, Small businesses, Nonprofits

**Description:** The goal of the training grant program is to enhance the quality and availability of safety training for United States commercial fishermen. Availability includes the frequency, geographic considerations, channels or partners of dissemination, culturally and/or educational appropriate training material, and other characteristics of a successful training program. As a result, the Coast Guard and NIOSH invite applications to support the development and implementation of training and education programs that: develop and deliver training which addresses the needs of commercial fishermen in the United States, provide qualified marine safety instructors, or otherwise accepted by the National Maritime Center instructors and faculty to conduct the training, evaluate the effectiveness and impact of the training program on reducing injuries among fishermen, and coordinate with existing training programs and partnerships with industry fishermen.

**Due Date/Frequency:** January 31, 2028.

### **D. Community Facilities Direct Loan and Grant Program, Alaska**

**Relevant Chapters:** Economic Development, Sustainability and Resilience

**Funder:** U.S. Dept. of Agriculture (USDA), Rural Development (RD)

**Award Information:** Grants can be approved up to 75% of project; typical award range is up to \$150K

**Description:** Funds can be used to purchase, construct, and/or improve essential community facilities, to purchase equipment, and to pay related project expenses. Examples of essential community facilities include: 1) Healthcare facilities such as hospitals, medical clinics, dental clinics, nursing homes, or assisted living facilities; 2) Public facilities such as town halls, courthouses, airport hangars, or street improvements; 3) Community support services such as child care centers, community centers, fairgrounds, or transitional housing; 4) Public safety services such as fire departments, police stations, prisons, police vehicles, fire trucks, public works vehicles, or equipment; 5) Educational services such as museums, libraries, or private schools; and 6) Utility services such as telemedicine or distance learning equipment

**Due Date/Frequency:** Open Year Round.

### **E. Community Support for Marine Debris Removal**

**Relevant Chapters:** Land Use and Environment, Sustainability and Resilience

**Funder:** NOAA and State of Alaska

**Award Information:** Total \$2M. Award Ceiling \$200K. # of awards: 10

**Description:** Projects may consist of onshore or boat-based activities to remove marine debris from coastal areas and waters, such as derelict fishing gear, beach litter, etc. Removal locations may include bays, marshes, and beaches as well as upstream sources such as coastal adjacent streams, rivers, ponds, and shorelines.

**Due Date/Frequency:** Anticipated release December 2025.

### **F. Congressionally Directed Spending (CDS)**

**Funder:** United States Senate Committee on Appropriations; Need to contact senators for consideration (Sen. Murkowski / Sen. Sullivan)

**Relevant Chapters:** Land Use and Environment, Public Facilities & Services, Housing, Economic Development, Transportation, Sustainability and Resilience

**Award Information:** \$200,000 to \$14.4 million for selected infrastructure and community development projects. Average award amount for selected community development projects is \$2 million.

**Eligibility:** State, locality, or Congressional district

**Description:** This process allows Alaskans to identify and receive federal assistance for needs in the state. The CDS has funded a range of infrastructure, energy, and community development projects. In 2023 the CDS through Murkowski's office secured funding for approximately 24 projects with an average award of \$2 million ranging from \$200,000 to \$5.6 million.

**Due Date/Frequency:** Annual; FY26 requests were open from January 6, 2025, to March 31, 2025. Monitor in January 2026 for FY27 requests.

## **G. Emergency Management Performance Grants (EMPG)**

**Relevant Chapters:** Sustainability and Resilience

**Funder:** State of Alaska Division of Homeland Security and Emergency Management (DHS&EM)

**Award Information:** 2024 EMPG Program funds will only be used to support emergency management staff salaries for activities outlined in your application work plan. Requires 50% match.

**Description:** The 2024 EMPG continues FEMA's and the Alaska DHS&EM's efforts to sustain and enhance all-hazards emergency management capabilities. Emergency management must coordinate for natural and man-made hazards, as well as technological events, that threaten the security of the homeland and the safety and well-being of citizens.

**Due Date/Frequency:** Annual and typically published between April and July.

## **H. Emergency Supplemental Historic Preservation Fund (ESHPPF)**

**Relevant Chapters:** Land Use and Environment, Public Facilities & Services, Economic Development, Sustainability and Resilience

**Agency:** National Park Service

**Deadline:** July 15, 2025

**Award Information:** Min: \$75,000; Max: \$15M; Est Total Program Funding: \$48M; Expected # of Awards: n/a.

**Description:** The National Park Service Emergency Supplemental Historic Preservation Fund (ESHPPF) program supports recovery, and related expenses, for historic and cultural resources in areas impacted by natural disasters occurring in calendar years 2023 and/or 2024 that have received a major disaster declaration pursuant to the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). Resources must be listed in or determined eligible by the applicable State Historic Preservation Office (SHPO) or Tribal Historic Preservation Office (THPO) for listing in the National Register of Historic Places, equivalent Tribal register, or designated a National Historic Landmark, either individually or as contributing to a district. Unlisted resources must be listed in the National Register or equivalent Tribal register by the conclusion of the grant. Eligible resources must have incurred damage by a natural disaster with a major disaster declaration in calendar years 2023 and/or 2024.

## **I. Environmental Regulatory Enhancement**

**Relevant Chapters:** Land Use and Environment, Sustainability and Resilience

**Funder:** U.S. Dept. of Health and Human Services (HHS), Administration for Native Americans (ANA)

**Award Information:** Total Funding \$2M; Award Floor \$100K; Award Ceiling \$900K; # of Awards: 4

**Description:** The ERE program enhances the ability of tribal governments to provide effective stewardship over the lands, water, and air that encompass their communities, following tribal cultural preservation and natural resource management priorities to achieve environmentally healthy and sustainable communities.

**Due Date/Frequency:** Anticipated release January 2026 / Annual.

## J. First Nations Grant Programs

**Relevant Chapters:** Land Use and Environment, Sustainability and Resilience

**Funder:** First Nations Development Institute

**Eligibility:** Federal- and State-Recognized Tribal Governments, Native-controlled nonprofits, Native 7871 Organizations, Fiscally-sponsored Native community organizations.

**Award Information:** Depends on the program; recent program awards have ranged from \$1,000 (Native Agriculture & Food Systems Investments Scholarship) to \$50,000 (Advancing Tribal Conservation Easements Grant)

**Description:** Grants opportunities are available throughout the year to support tribal projects in the following program areas: Native Foods & Health, Native Youth, and Community Asset-Building.

**Due Date/Frequency:** Varies, grants tend to be one-time opportunities in specific subject areas. One recent grant opportunity included “Advancing Tribal Conservation Easements Grants.”

## K. Homes Production Grant Program

**Relevant Chapters:** Housing

**Funder:** U.S. Dept. of Housing and Urban Development (HUD)

**Award Information:** Total Funding \$40M; Award Floor \$1M; Award Ceiling: \$2M; Est. # of Awards 20; Cost sharing/matching required

**Description:** The Healthy Homes Production Program (HHP), part of HUD’s broader Healthy Homes Initiative since 1999, aims to tackle multiple childhood diseases and injuries by addressing housing-related hazards comprehensively. Unlike programs targeting single hazards, HHP integrates efforts to control various environmental health and safety risks in housing units. Cost sharing/matching required. Key objectives include protecting vulnerable residents, such as children and elderly, from these hazards in low-income housing, promoting cost-effective healthy home practices, and building local capacity for sustainable hazard prevention. The program emphasizes collaboration between health and housing sectors, supports economic opportunities for low-income individuals, and ensures environmental justice and compliance with disability regulations. It aims to enhance housing quality while safeguarding public health through integrated, community-focused initiatives.

**Due Date/Frequency:** Last due September 3, 2024 / Annual.

## L. Humanities in Place Grant Program

**Funder:** Mellon Foundation

**Relevant Chapters:** Economic Development, Public Facilities & Services

**Award Information:** Typical award range is \$250,000 - \$1 million.

**Eligibility:** Most grants are made to non-profit 501(c)(3) organizations. Proposals are accepted by invitation.

**Description:** Humanities in Place supports a fuller, more complex telling of American histories and lived experiences by deepening the range of how and where

our stories are told and by bringing a wider variety of voices into the public dialogue. Working with media, heritage and public spaces, history museums and other institutions, and conveners of shared experiences—including the digital or ephemeral—we strive to expand the public expression of the histories that have made us and the values we hold. Our program works across and within diverse communities, encouraging bold, innovative rethinking of past practice, as well as visionary new approaches for how to collectively understand, uplift, and celebrate more complete stories about who we are. Through the program’s strategy of “Promote Greater Engagement and Understanding”, these grants support projects and programs with a place-based focus that promote greater access, interaction, and exchange of stories and experiences toward a fuller appreciation and understanding of a wider variety of our histories, narratives, and expression. This grant supports exhibitions and interpretive materials and supports public places and institutions.

**Deadline:** Rolling.

### **M. Museums for America**

**Funder:** Institute of Museum and Library Services (IMLS)

**Relevant Chapters:** Public Facilities & Services, Economic Development

**Award Information:** Total Program Funding \$21.7 million, Award Floor \$5,000, Award Ceiling \$250,000 with an average of \$180,825 per award . Est. # of Awards: 120

**Eligibility:** State, local, or tribal government or be a private, nonprofit organization, must qualify as a museum.

**Description:** This program supports museums of all sizes and disciplines in strategic, project-based efforts to serve the public through exhibitions, educational/interpretive programs, digital learning resources, professional development, community debate and dialogue, audience-focused studies, and/or collections management, curation, care, and conservation. This is a 1:1 cost-share funding opportunity.

**Deadline:** Forecasted for release with a November 14, 2025 deadline.

### **N. Port Infrastructure Development Program (PIDP)**

**Funder:** U.S. Department of Transportation, Maritime Administration

**Relevant Chapters:** Economic Development, Public Facilities & Services

**Award Information:** Max: \$125M; Min: \$1M; Estimated Total Program Funding: \$500M; Expected # of Awards: 40.

**Eligibility:** Native American tribal government, City governments, County governments

**Description:** Eligible projects for FY 2025 PIDP grants shall be located either within the boundary of a port, or outside the boundary of a port and directly related to port operations or to an intermodal connection to a port. Grants may be made for capital projects that will be used to improve the safety, efficiency, or reliability of: (1) the loading and unloading of goods; (2) the movements of goods into, out of, around, or within a port, such as for highway or rail infrastructure, intermodal facilities, freight intelligent transportation systems, and digital infrastructure systems; (3) operational improvements; (4) environmental improvements, including projects to improve port resilience; and (5) port and port-related infrastructure that supports seafood and seafood-

related businesses, including the loading and unloading of commercially harvested fish and fish products, seafood processing, cold storage, and other related infrastructure.

**Due Date/Frequency:** September 10, 2025.

## **O. Public Humanities Projects**

**Funder:** National Endowment for the Humanities (NEH)

**Relevant Chapters:** Public Facilities & Services, Economic Development

**Deadline:** September 10, 2025

**Award Information:** Total Program Funding \$5.5 million (both deadlines combined), Award Ceiling \$400,000 (\$550,000 with staff position added). Est. # of Awards: 13

**Eligibility:** a nonprofit organization, an accredited institution of higher education (public or nonprofit), state or local government or one of their agencies, a federally recognized Native American Tribal government.

**Description:** This program supports projects in three categories: Exhibitions (permanent, temporary, or traveling); interpretive programs at Historic Places; and Humanities Discussions. Projects must engage humanities scholarship to analyze significant themes in disciplines such as history, literature, ethics, and art history. Awards support projects that are intended to reach broad and diverse public audiences in non-classroom settings in the United States. Projects should engage with ideas that are accessible to the general public and employ appealing interpretive formats. Public Humanities Projects supports projects in three categories (Exhibitions, Historic Places, and Humanities Discussions), and at two funding levels (Planning and Implementation).

## **P. Public Works and Economic Adjustment Assistance Programs**

**Funder:** Department of Commerce Economic Development Administration (EDA)

**Relevant Chapters:** Public Facilities & Services, Economic Development, Sustainability and Resilience

**Award Information:** Min: \$100,000; Max: \$30M; Expected # of Awards: 3,000.

**Eligibility:** District Organization; Indian Tribe or Consortium; State, County, City or political subdivision of a State; Institution of higher education; public or private non-profit organizations

**Description:** EDA intends to advance general economic development in accordance with EDA's investment priorities, but also to pursue projects that, where practicable, incorporate specific priorities related to equity, workforce development, and climate change resiliency so that investments can benefit everyone for decades to come. Each project funded must be consistent with at least one of EDA's Investment Priorities: Equity; Recovery & Resilience; Workforce Development; Manufacturing; Technology-Based Economic Development; Environmentally-Sustainable Development; and Exports & Foreign Direct Investment. Each project must be consistent with the region's current Comprehensive Economic Development Strategy (CEDS). Funds may be awarded through EDA's primarily construction-oriented Public Works program or through the Economic Adjustment Assistance (EAA) program, which provides investments to support a wide range of construction and non-construction activities. Applicants do not need to specify the program (Public Works or EAA) for which they are applying. EDA will consider the application under the most appropriate pool of funding.

**Due Date/Frequency:** There are no application submission deadlines. Applications will be accepted on an ongoing basis until the publication of a new PWEAA NOFO, cancellation of this PWEAA NOFO, or all available funds have been expended. EDA intends to review applications expeditiously upon receipt of the complete application.

### **Q. Rasmuson Foundation**

**Relevant Chapters:** Public Facilities & Services, Economic Development

**Deadline:** Rolling

**Award Information:** Example project range, not a prediction of future amounts \$35,000 - \$1.5 million

**Eligibility:** Eligible organizations will either be an established 501(c)(3), or a local or Tribal government.

**Description:** Rasmuson Foundation offers a variety of grant programs to respond to community priorities, ranging from capital needs to programmatic or strategic projects. By not having restrictions on sectors or focus areas for our grantmaking, they look to their partners to identify what is most important to their communities. **Community Support Grants:** The Foundation anticipates awarding approximately 10 to 20 mid-sized grants annually, ranging from \$35,000 - \$250,000. **Legacy Grants:** The Foundation anticipates awarding approximately 10 to 15 grants over \$250,000 annually. Legacy grants are most applicable to the Homer Strategic Priorities. Recent examples of awards at this level include a new childcare facility, a small business development program, a new hub for business and community connection, and the creation of a quota bank to promote rural and indigenous access to fisheries.

### **R. Recreational Trails Program Grant**

**Relevant Chapters:** Land Use and Environment

**Funder:** Alaska Dept. of Natural Resources Division of Parks and Outdoor Recreation

**Award Information:** Award Floor: \$0. Award Ceiling: \$300,000 for Motorized/Motorized diversified projects and \$200,000 for Non-motorized/Non-motorized diversified projects.

**Description:** DPOR offers this competitive, reimbursable, matching trail grant for maintaining public recreational trails and related facilities, and for safety and educational projects.

**Due Date/Frequency:** September 30, 2025 / Annual.

### **S. Save America's Treasures**

**Funder:** National Endowment for the Humanities (NEH)

**Relevant Chapters:** Public Facilities & Services, Economic Development

**Deadline:** December 10, 2025 (forecasted)

**Award Information:** Total Program Funding \$26.5 million in FY24, Award Ceiling \$750,000 (FY24).

**Eligibility:** a nonprofit organization, an accredited institution of higher education (public or nonprofit), school districts, state or local government or one of their agencies, a federally recognized Native American Tribal government.

**Description:** This program provides preservation and/or conservation assistance to nationally significant historic properties and collections. Grants are awarded through a competitive process and require a dollar-for-dollar, non-Federal match, which can be cash or documented in-kind. The grant program is administered by the National Park Service (NPS) in partnership with the National Endowment for the Arts (NEA), the National Endowment for the Humanities (NEH), and the Institute of Museum and Library Services (IMLS).

### **T. Small Surface Water and Groundwater Storage Projects (Small Storage Program)**

**Relevant Chapters:** Public Facilities & Services, Economic Development, Sustainability and Resilience

**Funder:** U.S. Department of Interior, Bureau of Reclamation

**Award Information:** Total Funding \$43.5M; Award Ceiling \$30M; # of Awards: 7

**Description:** This program's objective is to enhance water storage opportunities for future generations by funding small surface water and groundwater storage projects. The program funds up to a 25% Federal cost-share to plan, design, and construct surface and groundwater storage projects between 200 and 30,000 acre-feet that will increase water storage or move water to or from a storage project.

**Due Date/Frequency:** Apr 17, 2026

### **U. Social and Economic Development Strategies for Alaska**

**Relevant Chapters:** Economic Development

**Funder:** U.S. Dept. of Health and Human Services (HHS), Administration for Native Americans (ANA)

**Award Information:** Total Funding \$2M; Award Floor \$100K; Award Ceiling \$900K; # of Awards: 3

**Description:** This program provides targeted support for community-based, Village-specific projects to improve and strengthen the administrative and management capacity of Alaska Native Village governments and governments that are central to social and economic self-sufficiency in Alaska. This announcement promotes economic and social self-sufficiency for Alaska Natives and is intended to respond to the unique governmental structures in Alaska at the Alaska Native Village level.

**Due Date/Frequency:** July 2025 / Annual.

### **V. Thriving Communities Grantmaking Program: Non-compete grants**

**Funder:** Environmental Protection Agency / Philanthropy Northwest (administrator)

**Relevant Chapters:** Land Use and Environment, Sustainability and Resilience

**Award Information:** \$75,000 non-compete grant option

**Eligibility:** Eligible applicants include those serving areas with populations of 50,000 or fewer people.

**Description:** Over three years, Philanthropy Northwest will be distributing over \$40 million in grants to communities and tribal nations who have been negatively impacted by environmental changes in Alaska, Idaho, Oregon and Washington.

**Due Date/Frequency:** August 1, 2025. Complete non-compete grant request [here](#).

### **W. United States Marine Highway Program (USMHP)**

**Funder:** U.S. Department of Transportation, Maritime Administration

**Relevant Chapters:** Public Facilities & Services, Economic Development, Transportation

**Award Information:** Max: \$14,042,621; Expected Number of Awards: 25. Includes a 20% minimum match requirement.

**Eligibility:** Native American tribal organization or government, City governments, Small businesses, Nonprofits

**Description:** The United States Marine Highway Program (USMHP) statute authorizes the U.S. Department of Transportation (“Department” or “DOT”) to make grants to implement Projects or components of Projects that 1) provide a coordinated and capable alternative to landside transportation; mitigate or relieve landside congestion; promote Marine Highway Transportation; or use vessels documented under 46 U.S.C. chapter 121; and 2) develop, expand, or promote Marine Highway Transportation or shipper use of Marine Highway Transportation

**Due Date/Frequency:** July 15, 2025 / Annual

### **X. Water & Waste Disposal Loan & Grant Program in Alaska**

**Funder:** USDA Rural Development

**Relevant Chapters:** Land Use and Environment, Public Facilities & Services

**Award Information:** Current loan interest rates effective 4/1/25: Poverty: 2.500%; Intermediate: 3.375%; Market: 4.250%.

**Eligibility:** Most state and local governmental entities, private nonprofits, federally-recognized tribes.

**Description:** This program provides funding, in the form of long-term low-interest loans, and grants (if funds are available) for clean and reliable drinking water systems, sanitary sewage disposal, sanitary solid waste disposal, and storm water drainage to households and businesses in eligible rural areas. Areas that may be served include: rural areas and towns with populations of 10,000 or less; Tribal lands in rural areas; and colonias. Funds may be used for drinking water sourcing, treatment, storage and distribution; sewer collection, transmission, treatment and disposal; solid waste collection, disposal and closure; and storm water collection, transmission and disposal.

**Due Date/Frequency:** Applications accepted on ongoing basis.